







Foreword



Sanjay Kedia, CEO, Marsh McLennan India President and CEO. Marsh India

In 2017, India took a significant step forward by enacting the Mental Healthcare Act, a landmark move that underscored the importance of mental well-being. The Insurance Regulatory and Development Authority of India (IRDAI) further strengthened this commitment by mandating every insurer to make provision for medical insurance for treatment of mental illness on the same basis as is available for treatment of physical illness.

However, eight years later, we face a concerning reality. This report reveals that less than 1% of health claims pertain to mental health, a statistic that is particularly alarming, especially as Marsh enables coverage for 1.2 crore lives. The limited insurance coverage available to retail customers is echoed in Mpower's consumer survey, indicating a widespread issue.

Additionally, the report identifies critical structural issues within our healthcare and insurance systems. Currently, health insurance primarily covers inpatient hospitalization, leaving outpatient mental health care largely neglected. Contrary to global practices, addiction treatments are excluded in insurance policies. Over 99% of hospitals do not accommodate mental health patients, and rehabilitation centers lack recognition as valid treatment providers.

The insurance regulator and market have a vital opportunity to bridge these gaps. By ensuring comprehensive coverage, we can transform accessibility and significantly improve the lives of many. This report also outlines actionable steps for the insurance sector to include outpatient mental health treatments, aligning with our vision of 'Insurance for all by 2047'.



Mrs. Neerja Birla, Founder & Chairperson, Aditya Birla Education Trust

I align with the insights shared in the Marsh Research Report – RiseUp for a better tomorrow, which identifies a key opportunity to reshape the mental health insurance landscape in India. As the Founder of Mpower, an organization created with the aim of building a stigma-free world where individuals experiencing mental health challenges can lead meaningful lives with dignity and respect, I am all too aware of the substantial barriers that prevent many from accessing the support they need.

This report arrives at a crucial juncture, offering a timely reminder that India's health insurance frameworks must evolve to provide comprehensive, compassionate coverage for mental health. By doing so, they would ensure that individuals with mental health conditions receive the care, dignity, and timely support they rightfully deserve.

The Marsh Report – RiseUp for a better tomorrow calls for a transformative shift in both perspective and policy that would enable those affected by mental health challenges to access the resources, protection, and care they need to lead full, meaningful lives. It is a call-to-action driven report that, if embraced, could change the future of mental health care in India for the better.



Foreword



Dr Wolfgang Seidl,Partner, Global Mental Health Consulting Leader,
Mercer Marsh Benefits

According to the World Health Organisation's Mental Health at Work report 2024, 15% of the world's working population is estimated to experience a mental disorder at any given time. With mental health linked to productivity, the potential impact on economic performance and output is huge. Mental health pathways designed by Mercer Marsh Benefits show that a well-designed joined-up treatment model has great ROI and ultimately reduces insurance costs. The size varies with the type and stage of the intervention.

Awareness-raising and preventative interventions have a significantly greater ROI than reactive interventions, which are much more costly. The longer we wait with our mental health interventions, the more expensive they will be, hence offering better access to outpatient treatment is vital and more cost-effective. For example, a UK-based investment bank calculated 9% reduction in number of claims, 16% reduction in average cost of claims, 41% reduction in absence and 60% improvement in therapy outcomes. Looking at the global picture, research by Marsh and Mercer's Health Trends 2023 report shows that only 16% of insurers report not providing plans that cover mental health services (versus 26% in 2022, and 32% in 2021).

The imbalance between physical and mental health care is illustrated by the fact that just 40% of insurers globally offer virtual mental health counseling, while 72% of insurers say they use some form of telemedicine for general health. It is an easy but significant practical step to create referral pathways from Employee Assistance Programs (EAP) to insurance-covered psychological and psychiatric treatment that goes beyond the remit of EAP counselling, such as treatment for PTSD or bipolar disorder.

This healthcare plan integration is a model that is most advanced in the United States. Where appropriate, it leverages the EAP as a 24/7 accessible and relatively destignatised route into care, also for difficult subjects like substance use disorders and suicidal ideation. It would provide a boost to the prosperous Indian economy to catch up or overtake other regions with regard to healthcare coverage of outpatient mental health treatment, given the proven impact of those services on productivity and GDP. The size of the prize for investing in employees' well-being is too big and too important to delay.

In the last century, we learned how to avoid and treat physical injury at work and in the 21st century we are discovering that mental fitness is equally important. The business case is compelling and benefits employers, employees, and the national economy. This report provides good empirical evidence and practical recommendations for how we can create a thriving workplace and economy. I hope this report will serve as a valuable resource for employers and policy makers and ultimately contribute to thriving people and a thriving economy.



Objective

This paper aims to comprehensively analyze the current state of mental health insurance globally and in India, identify the gaps and challenges, along with voice of India Inc. to propose recommendations to improve mental health coverage and to underscore the urgent need for policy interventions.

Ultimately, the objective is to advocate for a regulatory framework that promotes inclusive and equitable mental health insurance coverage in India.



Corporate survey to assess gap in mental health coverage.



Voice of the employees on mental health needs.



Consumer survey to assess gap in mental health coverage



Claims utilization and insurer offerings.



Provider network handling mental health patients.



Global outlook on mental health cover.

About the corporate survey



What

This survey focused on identifying the gap in mental health coverage.



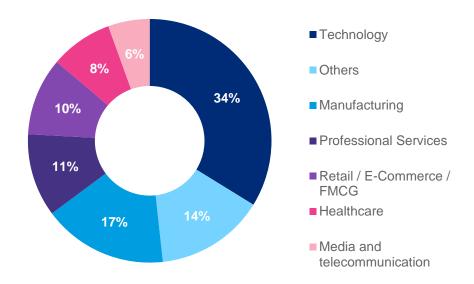
When

Conducted in June - July 2024

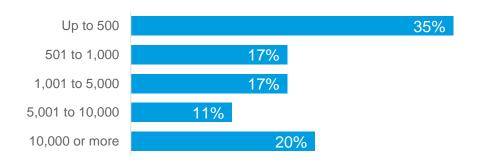


Who

Sample of 150 organizations operating in India



Participating organizations by employee headcount



About the consumer survey



What

This survey focused on identifying the gap in mental health coverage.



When

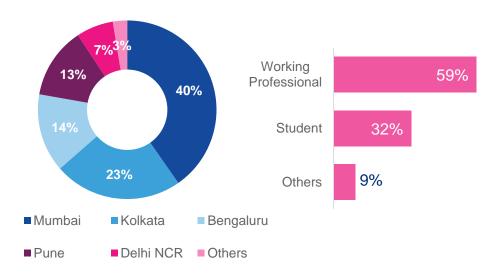
Conducted in Dec 2024 - Jan 2025



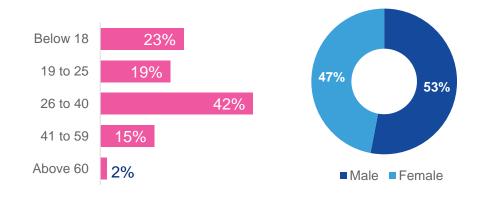
Who

Sample of 350+ individuals undergoing treatment for mental health concerns

Participating individuals by location and occupation



Participating individuals by age and gender



Executive Summary

Advocating for Comprehensive Coverage

Awareness

The 'Mental Health Report 2025' provides a comprehensive view of the current state of mental health insurance coverage globally, with a specific focus on India. It highlights the significant gaps in mental health coverage, particularly in outpatient care and provider infrastructure, and emphasizes the need for integrated treatment models that can improve outcomes and reduce costs. The report also discusses the economic implications of mental health on productivity and the overall economy, advocating for policy interventions to promote equitable mental health coverage.

Affordability Accessibility 61% offer inpatient 48% reported 65% 30% Corporate survey 83% 63% hospitalization and employee stigma and Lack of clarity on covered Cost of coverage <1% claims 63% expressed fear of discrimination High out-of-pocket services (#1 challenge in (#4 challenge in utilization in group dissatisfaction with the while 28% indicated expenses in offering mental health offering mental healthcare medical insurance existing mental health difficulty finding incare) health care) coverage provided network providers 45% utilize outpatient 21% indicated 36% 42% 31% 49% Consumer survey counseling/therapy difficulty finding in-Limited insurance Unaware of the Lack of clarity on covered High out-of-pocket sessions however only network providers cover (#2 expenses (#1 coverage included in services (#3 challenge to 17% reported availability and 16% reported challenge to their health access mental health challenge to access in their health insurance long-waiting time for access mental insurance plan care) mental health care) cover appointments health care) Recommendation P In-network Strong data Outpatient Public Removal of Minimum level of Outpatient care Mental wellness providers privacy counseling / awareness mental health cover (OPD) exclusions assessment including protection for therapy and campaigns across all plans insurance cover rehab mental health teleconsultation centers claims

Context

The healthcare system in India is known for its high out-of-pocket expenses, leading to a lack of financial protection for people seeking medical treatment. In fact, India's out-of-pocket expenditure is much higher (63%) compared to other lower-middle income countries and is among the highest in the world.

While there's been a surge in awareness about health insurance in India, the penetration of outpatient care insurance specifically is still relatively low.

This significant gap in outpatient care insurance coverage, is particularly challenging for mental health treatment.

The IRDAI guideline in 2018 mandating coverage for mental at par with physical health subsequent to mental healthcare Act 2017 is very well-intentioned and a path-breaking development advocating parity of mental healthcare.



Gap in mental health coverage



Primarily, health insurance policies in India are heavily skewed towards inpatient hospitalization.



Mental health disorders predominantly require outpatient treatment with a focus on therapy, rehabilitation, and medicationbased OPD treatment, which is currently not covered.



As per Marsh survey of 150 As per Marsn surve organizations, 43% organizations reported limited mental health benefits in their group medical insurance plan.



As per MPower survey of 350+ individuals, 65% reported that they are unaware that health insurance coverage should include mental health on the same level as physical health.



Limited provider network



The current structure of Third-Party Administrators (TPAs) is primarily focused on inpatient hospital network.



Hospitals accepting mental health patients is also very limited (only 34 specialized hospitals and facilities across 14 states).



Rehabilitation centers often lack recognition as valid treatment providers under insurance plans.



In fact, private hospitals have an exclusion on admission with burns beyond certain degree and mental health illnesses.



Absence of robust outpatient network within TPA.

The actual policy provisions therefore issued in market makes insurance coverage largely irrelevant for those seeking mental health care.



How does group medical insurance cover mental health services?



61%

Hospitalization related to mental health disorders



40%

Teleconsultation by clinical psychologists / psychiatrists / counsellors



39%

In person counselling sessions by clinical psychologists / psychiatrists / counsellors



25%

Medication management by psychiatrists



15%

Treatment taken in rehabilitation / deaddiction centers



21%

None of the above

Even in organizations where mental health coverage is available, it's often offered outside of the traditional insurance framework through wellbeing programs or Employee Assistance Programs (EAPs).

While these programs can offer valuable mental health support, their separate status might create barriers to access. Employees may not be aware of these benefits, or they might hesitate to use them due to stigma or concerns about confidentiality.

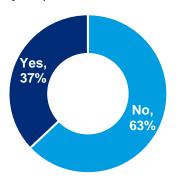
Uncovering the mental health coverage divide

The survey findings reveal a significant disconnect between the availability of mental health coverage and its actual utilization and satisfaction levels.

This suggests that many employees who could benefit from these services are not accessing them. It also implies that the current offerings may not meet the needs of employees or are not well-promoted.

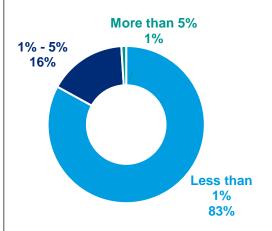
Marsh's data on claims proportions reinforces the trend of low utilization. The fact that mental health claims constitute only 0.18% of inpatient claims and 0.67% of outpatient claims highlights the gap in mental health coverage.

Are you satisfied with the current level of mental health coverage offered by your plan?



63% organizations expressed dissatisfaction with the existing mental health coverage provided.

What is the claims utilization for mental health claims as a percentage of total claims in your group medical insurance policy?



83% organizations reported that their overall claims utilization for mental health-related issues is below 1% in its group medical insurance portfolio.

Potential reasons for this gap

Biggest challenges company faces when offering mental health coverage in employee health insurance plan.

Many individuals are hesitant to disclose their mental health struggles to employers and insurers, fearing discrimination in the workplace and the possibility of their insurance policy being denied based on their mental health condition.

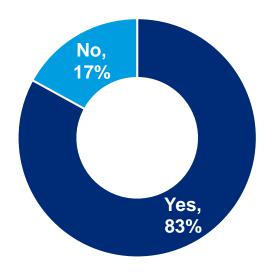


Self-inflicted injuries and suicide attempt

Existing medical insurance and life insurance (waiting period) policies typically exclude self-inflicted injury and attempted suicide, creating a barrier for those in need. The exclusion of self-inflicted injuries and suicide attempts from health insurance policies is a discriminatory practice that exacerbates the stigma surrounding mental health. It is crucial to recognize that these acts often stem from underlying mental health conditions such as depression, bipolar disorder, or other psychological distress.

Section 115 of the Mental Healthcare Act (MHCA) establishes a presumption that individuals attempting suicide are under severe stress and should not be prosecuted under Section 309 of the Indian Penal Code, 1860. This legal framework highlights the need for a compassionate and supportive approach towards individuals who have experienced self-inflicted injury or attempted suicide.

Should health insurance plans waive off exclusion of 'suicide and self-harm'?



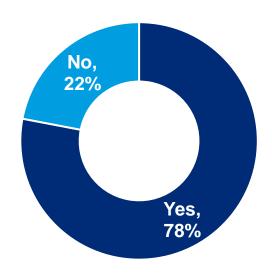
83% organizations believe that insurance companies should not exclude self-inflicted injury and suicide attempts.

Substance use and mental health

Substance abuse is a significant issue that affects individuals' mental health and overall well-being. Substance use disorder (SUD) is a treatable mental disorder that affects a person's brain and behavior, leading to their inability to control their use of substances like legal or illegal drugs, alcohol, or medications. Symptoms can be moderate to severe, with addiction being the most severe form of SUD. People with a SUD may also have other mental health disorders, and people with mental health disorders may also struggle with substance use. These other mental health disorders can include anxiety disorders, depression, attention-deficit hyperactivity disorder (ADHD), bipolar disorder, personality disorders, and schizophrenia, among others.

With this, it is widely recognized that substance use disorders are intertwined with mental health conditions and often require integrated treatment approaches. However, the current exclusion of substance abuse from insurance coverage limits access to comprehensive care for individuals seeking treatment for mental health issues.

Should health insurance plans waive off exclusion of 'substance abuse'?



78% organizations expressed the opinion that insurance companies should not use substance use as a justification to deny claims for mental health treatment.



42%

individuals reported that they either have no coverage for mental health services or are unaware of the coverage included in their health insurance plan



What mental health services does your current health insurance cover? Which service do you use?



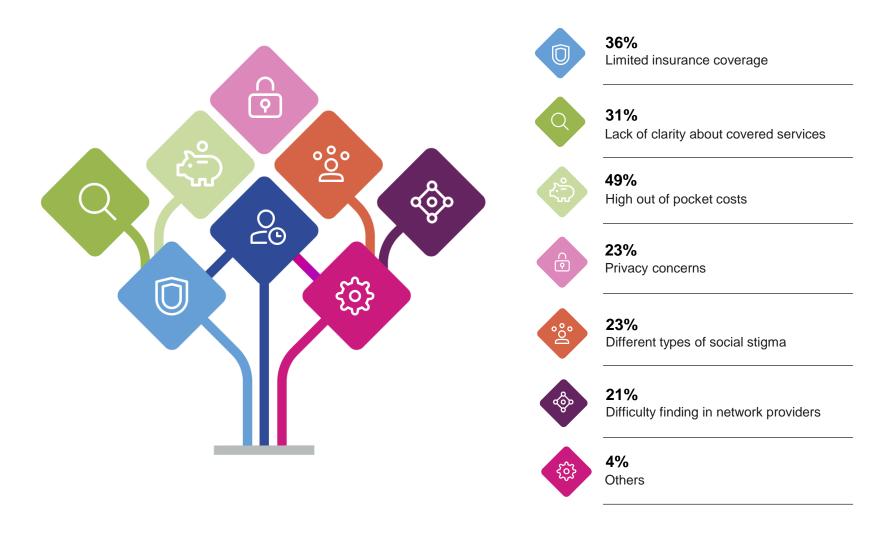
Clear gaps between:

- Services available under health insurance plans to individuals seeking mental health care and
- Utilization of different services being availed by individuals irrespective of insurance cover

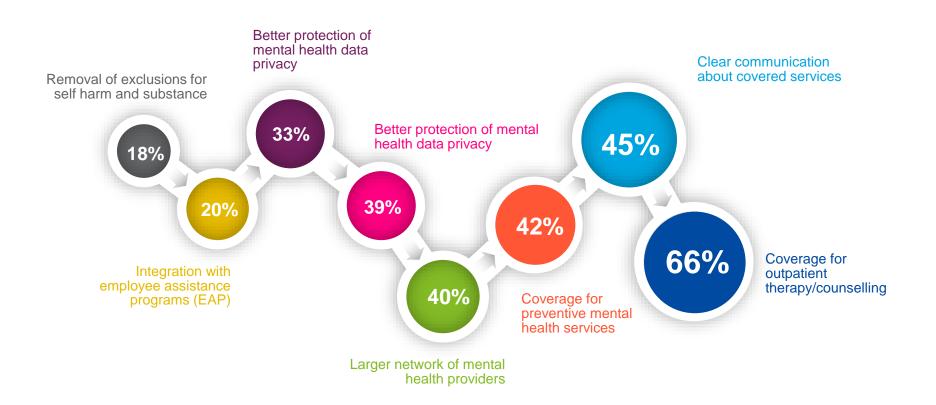
Potential reasons for this gap

Biggest challenges individuals face when accessing mental health care

Areas that need attention and improvement to ensure effective & comprehensive mental health coverage:



What additional mental health services and coverage would you like to see included in your current health insurance plan to make it more comprehensive?



Mental health is impacting the way employees show up to work

Employee voice

1 in 2 employees in India feel stressed in everyday life



Employees have worked while feeling mentally unwell, while **only 23%** of unwell employees can find mental healthcare when they need.

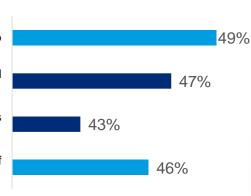
Solutions that are helpful to employees or their families

Virtual counseling (video chat) with a therapist for anxiety, sadness/relationship issues

Training to recognize/address mental health challenges in myself/others

Tools to help build skills like mindfulness and resilience

Insurance program to reduce cost of mental health treatment





Source: Health on Demand 2023



Mental health policies, programs and coverage across the world

Outpatient cover is typically included under medical insurance cover by default; ensuring true parity between physical and mental health care

United States of America

The US has made strides in ensuring mental health parity in insurance coverage.

The Mental Health Parity and Addiction Equity Act (MHPAEA) passed in 2008, requires insurance plans to provide equal coverage for mental health and substance use disorder services as they do for physical health services.

Under the MHPAEA, insurance plans are prohibited from imposing more restrictive limitations on mental health benefits compared to medical/surgical benefits. This means that mental health coverage should include services such as therapy, counseling, psychiatric care, and medication management.

Furthermore, the Affordable Care Act (ACA) expanded mental health coverage by requiring insurance plans sold on the Health Insurance Marketplace to include essential health benefits, which include mental health and substance use disorder services.



United Kingdom & Western Europe

Mental health is generally covered in insurance policies in the UK. Private health insurance typically covers a range of mental health issues, including anxiety, depression, bipolar disorder, eating disorders, OCD, phobias, PTSD, postnatal depression, and substance misuse. The National Health Service (NHS) provides mental health services free at the point of USP.

Western European countries (Germany, France, Netherlands, Belgium, Luxembourg, Ireland) present a more varied landscape for mental health insurance, with a blend of public and private healthcare systems. Many countries have implemented parity laws, ensuring equal coverage for mental and physical health. These countries emphasize primary care and typically cover a significant portion of mental health services with private insurance often providing additional benefits.



These countries including Sweden, Norway, Denmark, Finland, Iceland are renowned for their progressive approach to mental health. Their universal healthcare systems provide a strong foundation for comprehensive mental health coverage.

Emphasis is placed on early intervention and prevention, with accessible services for various mental health conditions. These nations generally have good accessibility to mental healthcare, with a focus on community-based services and destigmatization. Mental health is considered on par with physical health, ensuring equal access to treatment and resources. They are at the forefront of digital health initiatives, with a focus on online therapy and mental health apps.

South Korea

South Korea also provides mental health coverage in insurance policies. The country has made efforts to improve mental health coverage by implementing laws and regulations to ensure equal coverage for mental health conditions. Insurance policies in South Korea typically cover a range of mental health services, including therapy, counseling, psychiatric care, and medication management.

Japar

Mental health coverage is included in insurance policies. The country has implemented laws and regulations to ensure that mental health conditions receive equal coverage as physical health conditions. This includes coverage for diagnosis, treatment, and management of mental health

Singapor

Singapore has made significant strides in providing insurance coverage for mental health treatments. The country has implemented laws and regulations to ensure that mental health conditions receive equal coverage as physical health conditions. Insurance policies in Singapore typically cover a range of mental health services, including coverage for inpatient psychiatric care, therapy and medication management.

Mental health: Global business imperative

Mental health is business risk

1 in 8

people in the world live with a mental health disorder³

#2

most severe global risk, ranked by HR/Risk professionals¹

#4

risk factor for medical claims costs, ranked by global insurers²

It's impacting company's bottom line

1 in 3

HR and Risk professionals are worried about emotional well-being programs being insufficient given the growing need for support¹

12 billion working days

Globally are lost annually to depression and anxiety at a cost of \$1 trillion USD per year in lost productivity³

\$1 spent: \$4 return

Spent on depression or anxiety treatment can give \$4 return in terms of productivity³

Governments and regulators are mandating it

Governments are adopting occupational health and safety regulations for employers on managing psychosocial risks in the workplace (e.g. ISO 45003, Australia, Mexico, Colombia, Japan, South Korea)

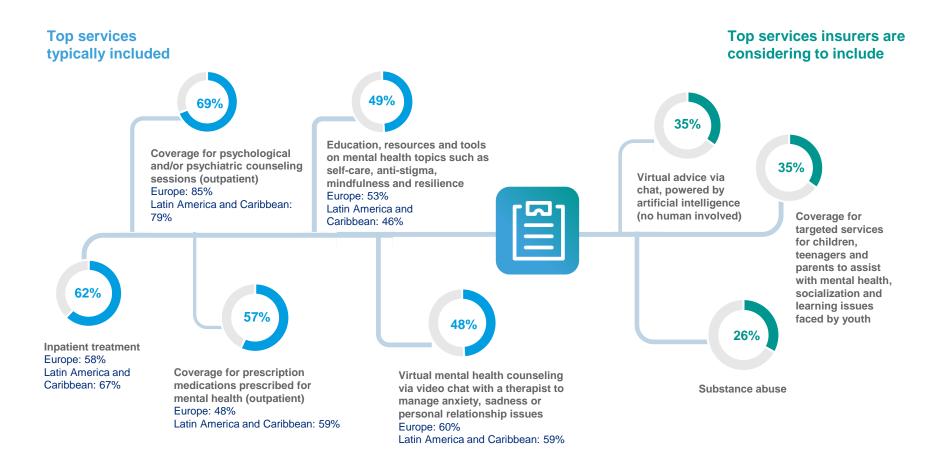
- Design or management of work
- · Work environment
- Flexibility
- · Workplace interactions or behaviors

Implication: Mental health issues such as stress, depression, anxiety and burnout, lead to sub-optimal productivity, safety, benefit spend, absenteeism, and loss of talent. A risk mitigation approach is required.

Implication: Employers have a unique opportunity to advance health support for their employees and fill gaps within traditional systems of healthcare.

Implication: Employee health and safety is a staple of any people risk agenda, but organizations must broaden the scope of how they define and support well-being at work.

Globally, insurers are adopting digital and targeted solutions for mental health





Bridging the mental health gap: Regulatory interventions



86%

Establishing a minimum level of mental health coverage across all insurance plans





77%

Establishing guidelines for insurers to include rehabilitation and deaddiction centers as part of their hospital networks



78%

Implementing public awareness campaigns to reduce stigma surrounding mental health



77%

Increasing the availability of innetwork mental health providers



73%

Implementing strong data privacy protections for mental health claims



In person therapy sessions by clinical psychologists / psychiatrist (77%)



Mental wellness assessment (76%)



Teleconsultations with counsellors / clinical psychologists (73%)



Teleconsultations with psychiatrists (70%)



24/7 emergency helpline number (70%)



Medication and diagnostics cover (65%)



In-app access to support groups and self-help content for issues such as abuse, addiction therapy (57%)



Recommendations for comprehensive and inclusive coverage of mental health treatment

Encourage the inclusion of digital mental health solutions. These offer convenient and accessible ways to manage mental health. They provide tools like CBT exercises and mindfulness techniques. By breaking down barriers to care, these solutions make it easier to prioritize mental well-being.

Insurance companies should establish and maintain a robust network of mental health providers, including psychiatrists, psychologists, therapists, and counselors. This network should be easily accessible to policyholders, ensuring timely and convenient access to mental health services.

Parity with physical health solutions

Parity with physical health

Comprehensive coverage

Prevention and early intervention

Removal of exclusions

Insurance policies should ensure true parity between mental health and physical health coverage. This means that mental health services should be covered, without any limitations or discriminatory practices against individuals with pre-existing mental health conditions.

Insurance policies should include adequate coverage for a wide range of mental health services, including outpatient mental health treatments such as diagnostic assessments, therapy sessions, psychiatric consultations, medication, and inpatient hospitalization and psychiatric care in rehabilitation centers, among others.

Insurance policies should prioritize prevention and early intervention strategies for mental health. This includes **coverage for mental health screenings**, **preventive counseling**, **and educational programs** aimed at promoting mental well-being and identifying potential issues at an early stage.

Exclusions related to self-inflicted injuries, suicide attempts, and substance use disorders should be removed from insurance policies.

These exclusions perpetuate stigma and discrimination against individuals with mental health conditions and hinder their ability to receive appropriate care and support.

Please reach out to us:

marshemployeebenefits.india@marsh.com

Marsh India Insurance Brokers Pvt Ltd is a subsidiary of Marsh McLennan.

In India, an insurance product can be provided only by a registered insurance company. Insurance is a subject matter of solicitation.

This document is not intended to be taken as advice regarding any individual situation and should not be relied upon as such. The information contained herein is based on sources we believe reliable, but we make no representation or warranty as to its accuracy. Marsh shall have no obligation to update this publication and shall have no liability to you or any other party arising out of this publication or any matter contained herein. Any modeling, analytics, or projections are subject to inherent uncertainty, and the Marsh Analysis could be materially affected if any underlying assumptions, conditions, information, or factors are inaccurate or incomplete or should change. Insurance is the subject matter of the solicitation. For more details on risk factors, terms, and conditions please read the sales brochure carefully before concluding a sale. Prohibition of Rebates – Section 41 of the Insurance Act, 1938; as amended from time to time: No person shall allow or offer to allow, either directly or indirectly, as an inducement to any person to take or renew or continue insurance in respect of any kind of risk relating to lives or property in India, any rebate of the whole or part of the commission payable or any rebate of the premium shown on the policy, nor shall any person taking out or renewing or continuing a policy accept any rebate, except such rebate as may be allowed in accordance with the published prospectuses or tables of the insurer. Any person making default in complying with the provisions of this section shall be punishable with a fine which may extend to ten lakh rupees.

The findings presented in this survey report are based on the responses provided by the participants. While every effort has been made to ensure the accuracy of the data, there may be inherent limitations, such as respondent bias or sampling error, which could affect the representativeness of the results. The interpretations and conclusions drawn from the survey data are based on the expertise and judgment of the researchers. Different interpretations may be possible, and readers are encouraged to form their own opinions based on the presented information. The survey was conducted during a specific period, and the results may reflect the circumstances and opinions of the participants during that time. Changes in the external environment or evolving attitudes may impact the relevance of the findings over time.

Marsh India Insurance Brokers Pvt. Ltd. having corporate and the registered office at 1201-02, Tower 2, One World Center, Plot-841, Jupiter Textile Compound Mills, Senapati Bapat Marg, Elphinstone Road (W), Mumbai 400 013 is registered as a composite broker with Insurance and Regulatory Development Authority of India (IRDAI). Its license no. is 120 and is valid from 03/03/2024 to 02/03/2027. CIN: U66010MH2002PTC138276.

Compliance ID: IND-20241008

Copyright 2025 Marsh India Insurance Brokers Pvt Ltd. All rights reserved.

About Marsh

Marsh is the leading insurance broking and risk management firm in India. In India, Marsh received its broking license from the Insurance and Regulatory Development Authority of India (IRDAI) and was established in 2003. Today, it has 17 offices and over 1,600 professional staff in India dedicated to creating and implementing innovative risk management and insurance solutions to help clients succeed.

Marsh understands cost containment is as important as risk management. We work with you to understand your business first, then provide customized and innovative risk management and insurance solutions at cost effective terms available in the market to help your business succeed.

About Mpower

Mpower – a unit of the Aditya Birla Education Trust, under the leadership of its Founder & Chairperson – Mrs. Neerja Birla, is a leading voice in mental health advocacy which has transformed countless lives through innovative youth centric programs and unwavering commitment to mental well-being.

Established in 2016, Mpower strives to change public perception by creating awareness, fostering education, advocating prevention & providing world-class holistic mental health services, regardless of age, gender, and socio-economic boundaries.